Alberta Centre for Sustainable Rural Communities
Annual Report
July 1, 2010 – July 1, 2011
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About
Established in 2008, the ACSRC is partnership between the Augustana Faculty and the Faculty of Agricultural, Life and Environmental Sciences of the University of Alberta. The ACSRC fills the gap for research and policy in rural areas by fostering constructive dialogue, promoting interdisciplinary and collaborative research, and developing partnerships between the University of Alberta and rural communities in Alberta and beyond.

For more information, please visit the ACSRC’s website
http://www.augustana.ualberta.ca/centres/acsrc/

Vision
The vision of the ACSRC is of resilient rural communities across Canada linked closely to the discovery, dissemination, and application of new knowledge at the University of Alberta through teaching and learning, research and creative activity, community involvement, and partnerships. Such resilient rural communities will hinge on informed citizens actively participating in community governance and development in order to support and sustain the people, livelihoods, regional and local capital, economic development and long-term social viability of rural communities as a key element of the Canadian economy, the natural environment and as home to many Canadians.

Mission
The mission of the ACSRC is to link the research, outreach and educational capacity of the University of Alberta with students, researchers, rural communities, rural community organizations and policy makers at multiple levels across the province, nationally, and internationally in order to support the improved sustainability of rural communities and populations.

Values
• Collaboration: The ACSRC recognizes the contributions and capacity of individual citizens, private, public, community and other non-governmental organizations, faculty, staff and students of post-secondary institutions in Alberta, in collectively advancing the development and sustainability of rural communities.

• Methodological and theoretical rigour and pluralism: The ACSRC encourages both theoretical and methodological pluralism, and the critical reflection upon the suitability and implications of the theories and methods used;

• Capacity building: The ACSRC is committed to supporting the ability of rural communities via research, outreach and knowledge transfer; to not only govern themselves, but to participate in a meaningful and efficacious manner at and with all levels of government and administration.

• Transparency: The ACSRC seeks to adopt best practices in all of its activities in order to ensure fair and open operations, and to comply with the appropriate FOIPOP legislation, etc.
• **Local Knowledge**: The ACSRC recognizes that the sustainability of rural communities in Canada varies from region to region, from community to community, and that factors such as culture, geography, natural environment, socio-economic context and political history can all lead to varying outcomes. The ACSRC, therefore, recognizes that the knowledge, experience and expertise present within communities has equal value and standing to that generated within an institution (university or college) setting.

• **Evidence-informed decision-making**: While keeping to all other values listed here, the ACSRC supports the application of systematically gained knowledge to guide the decisions, policies and programs of (1) the Centre; (2) rural communities; (3) regional, provincial and national policy-makers.

**Goals**
The ACSRC has established 5 goals which, through their accomplishment, will move the Centre toward achieving its mission in a fashion consistent with its vision and values. Each goal is supported by key objectives (bulleted) which, in turn, will guide the day-to-day operations of the Centre:

1) **Research**
   Stimulate, support and conduct research on the multiple elements of rural community sustainability.

2) **Education**
   Stimulate and support innovative education in rural community development, sustainability and policy.

3) **Outreach**
   Generate greater interaction and collaboration with rural community stakeholders.

4) **Knowledge synthesis, translation and exchange**
   Stimulate, support and conduct KSTE to support evidence-informed decision-making and governance at multiple levels, from the local to the international.

5) **Sustainable Operations**

**Challenges**
The ACSRC has four challenges:

1) to provide research leadership, profile and coordination to the University’s commitment to rural engagement;
2) to foster research of relevance to rural communities, including interdisciplinary and inter-Faculty collaborative research, that may be regional, national, or international in scope;
3) to think respectfully and reciprocally with, not just for, rural communities, and to facilitate knowledge transfer;
4) to develop collaborative relationships with other university-based rural centres in Canada and elsewhere in the world.
Message from the Director

The past 12 months have absolutely flown by, and demonstrate just how busy and necessary the work of rural development, community engagement and sustainability can be. In the second year of full-time operations, the ACSRC has seen the growth of numerous projects and initiatives that range from issues in health and aging, to natural resources, to sustainability and sustainable community planning, to setting broader priorities for engagement, collaboration and both research and public policy for rural Alberta, and Canada.

I am extremely pleased to see the ACSRC becoming an established part of both the provincial and federal contexts for rural development, policy and research. Through our contributions to the “Taking the Next Steps” conference (held in Camrose in October, 2010) and the Rural Research Workshop (held in Ottawa in May 2011) we have been able to connect with researchers, policy makers and citizens from rural communities across the country, and to really begin to put the ACSRC, and the University of Alberta as a “rurally relevant” post-secondary institution, on the map.

The past year has seen a number of high-lights and successes, none of which would have been possible without the continuous and dedicated support of the ACSRC staff. Although we draw from a mix of student, graduate student and part-time employees, through their hard work the ACSRC has been able to (1) fund, implement and evaluate numerous events (including the two noted above); (2) provide input into the work and activities of both federal and provincial offices working here in Alberta; (3) place numerous students in both internships and community-service learning placements (in collaboration with LaB); and (4) contribute to the knowledge base about rural development, sustainability and policy through the development of edited volumes and special editions of peer-reviewed journals.

Looking forward, the ACSRC is embarking upon a number of exciting initiatives. We are poised to begin a 14-month project synthesizing water policy and interventions from across the province, as well as finding ways to link that work with the social and natural science capacity and needs of the Watershed Planning and Advisory Councils. We will be continuing our work on “Phase Two” of the TTNS project, which will entail the collection and analysis of sustainability plans from across the country, as well as another national event to discuss the findings, implications, and realities of moving from sustainability planning to adoption, implementation and evaluation. We are also in the process of continuing to adopt and adapt the “Top 40” process to rural policy and research – we hope to complete a provincial version of this process in the upcoming year, and ideally to conduct a national-level initiative as well. Finally, we hope to continue to bring scholars from across the country to Augustana and the University of Alberta to present new ideas, perspectives and research. In 2011-12, we hope to provide public lectures on a diverse range of topics, including rural capacity, religion and sustainability, education and rural Canada, and the role/importance of culture in the “sustainability question.”

In short, while the past year has been busy, I optimistically hope for an even busier year in 2011-12!

Lars K Hallström, PhD
Director, Alberta Centre for Sustainable Rural Communities
Research

1. Rural Sustainability Research Cluster and Community of Practice

This project hinges on creating a continuing venue for knowledge exchange between the University of Alberta research community, rural communities and the various departments and ministries within the Province of Alberta who are working in the broad areas of rural development, sustainability and capacity. It is intended to fund a series of recurring events, happening on a monthly or bi-monthly basis (depending on demand) in Edmonton, and to create a cluster of practitioners, administrators, community representatives and researchers working across the wide range of domains that impact the development and sustainability (broadly defined) of rural communities in the province.

Specifically, this project would begin the creation of both a research cluster (within the University context) across numerous faculties, as well as the gradual formation of a "Community of Research, Practice, Synthesis and Exchange" (CORPSE) that is focused on building and contributing to evidence-informed decision-making, policy and development that is tempered with community-based engagement, involvement and deliberation. In order to spark interest and help establish a common frame of reference, this group will be a core element of identifying the “Top 40 Rural Policy Research Questions” for Alberta.

Collaborators:

Various departments and ministries within the Province of Alberta

Various Faculties within the University of Alberta
2. SSHRC Rural Research Workshop award

With the SSHRC Aid to Research and Conference grant received by Dr. Lars Hallström, the 1st Annual Rural Research Workshop (RRW) was developed and took place on May 5, 2011 in Ottawa. The RRW aims to foster networking among rural researchers and to provide a forum for rural research and policy discourse. Researchers (e.g., academic institutions, government agencies and non-governmental organizations) who are interested in rural issues were invited to submit a proposal for a paper presentation or poster on any topic related to rural Canada. Presentations may be viewed at: http://rural-research-network.blogspot.com/p/from-policy-to-research-and-back-again.html

In total, 24 research papers were presented in eight concurrent sessions and 13 posters were displayed. The topics included: place-based policy; tourism support for rural community development; measuring social capital; planning for rural health; renewable energy technologies; food security in rural First Nation communities; e-governance and community decision-making; and changing paradigms in agricultural policy. An edited collection of key papers from this workshop will be published in the Journal of Rural and Community Development in 2012 (edited by L. Hallstrom and H. Dolan)
Education

3. Alberta Agriculture and Rural Development: Rural Capacity Intern Program

Rural and agricultural-based communities play important economic and social roles in Canadian society. These roles are often undermined as communities grapple with limited capacity to research, engage citizens, and make decisions relating to the sustainability challenges they face.

The Rural Capacity Internship Program creates a rural experience where interns are exposed to multiple aspects of capacity building, including rural municipal planning, administration and program development, while living and working in a rural community during the summer months. In addition to working with their host municipality or organization, interns also work under the guidance of Augustana faculty members in developing and researching community-based projects that support rural capacity and sustainability. Each intern documents their summer intern experience through blogging and twitter, and will produce a variety of other deliverables including podcast videos and journal entries. The internship is supervised by Drs. Lars Hallström and Karsten Mündel as a joint effort between the Alberta Centre for Sustainable Rural Communities (ACSRC) and the Learning and Beyond Office (LaB).

The second year of the internship began in May 2011 and will run for the summer of 2011 and includes 12 interns partnering with communities and organizations across Alberta.

Collaborators:

Village of Forestburg, Village of Hay Lakes, Village of Edgerton, Alberta Urban Municipalities Association, City of Camrose, Learning and Beyond Office, Return to Rural, Sturgeon County, Town of Hobbema, Town of Smoky Lake, Town of Sundre, Boomtown Trail and Community Futures
4. Continuing Care Networking Events* Keyano College (Dr. Albert Cook, Faculty of Extension, University of Alberta)

ICCER and ACSRC have partnered to present networking events in multiple locations across Alberta including Fort McMurray, Alberta. The events thus far have brought together local post secondary institutions (PSIs), ICCER and its affiliated organizations (including the University of Alberta and NorQuest College), and the ACSRC to discuss issues related to continuing care with local community groups. This event provided an opportunity to identify what continuing care needs are not being met locally, and whether there are issues that the PSIs can address through training & education programs for students and/or practitioners, and through research. PSIs have an important role to play in the sustainability of rural communities through their role in ‘home growing’ health practitioners of the future and reducing out-migration.

These networking events are part of a larger initiative that ICCER and ACSRC are developing that will include all of the northern Alberta PSIs. The networking events are meant to provide the groundwork for the development of a larger grant application process to the Community Initiatives Program through the Alberta government and potentially to the Federal governments rural and northern communities initiative grant.

This event provided both ICCER and the ACSRC with an opportunity to reach out to rural communities. ICCER’s vision is to "be a partnership of practitioners, researchers, educators and learners collaborating to provide the best care and quality of life for those served by the continuing care system." Its mission is to enhance the quality of life for those served in the continuing care system by creating a continuum of learning and research, and by ensuring excellence in education for students. It assisted ICCER in reaching out to the larger community and helped to identify gaps in the rural regions and to link the rural communities and PSIs with researchers and educators from elsewhere. The networking also gave the ACSRC the opportunity to extend its mandate, which includes research, education, knowledge transfer and collaboration with rural communities, on the ground in northern Alberta, and to foster collaboration of faculty from both the University of Alberta and NorQuest College within the broader principals and contexts of social justice, community engagement, deliberative and evidence-based decision-making and practice, the social determinants of health and integrated public policy and programming that contributes to the sustainability, resilience and quality of life in rural Albertan communities.
5. Continuing Care Networking Events* Grande Prairie Regional College (Dr. Albert Cook, Faculty of Extension, University of Alberta)

ICCER and ACSRC have partnered to present networking events in multiple locations across Alberta including Grande Prairie, Alberta. These events thus far have brought together local post secondary institutions (PSIs), ICCER and its affiliated organizations (including the University of Alberta and NorQuest College), and the ACSRC to discuss issues related to continuing care with local community groups. This event provided an opportunity to identify what continuing care needs are not being met locally, and whether there are issues that the PSIs can address through training & education programs for students and/or practitioners, and through research. PSIs have an important role to play in the sustainability of rural communities through their role in ‘home growing’ health practitioners of the future and reducing out-migration.

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This event brought together a range of stakeholders who were able to articulate not only their concerns and assessments of continuing care in the region, but also their various issues and strengths in terms of capacity, programming, resources and networking. As a result, service providers, users and the post-secondary community were able to discuss not only the gaps in the region, but also the possibility of different strategies and options to address those gaps.
6. Continuing Care Networking Event: High Prairie/Slave Lake Region (NorQuest)

ICCER and ACSRC have partnered to present networking events in multiple locations across Alberta including High Prairie/Slave Lake. These events will bring local post secondary institutions (PSIs), ICCER and its affiliated organizations (including the University of Alberta and NorQuest College), and the ACSRC together to discuss issues related to continuing care with local community groups. This will provide an opportunity to identify what continuing care needs are not being met locally, and whether there are issues that the PSIs can address through training & education programs for students and/or practitioners, and through research. PSIs have an important role to play in the sustainability of rural communities through their role in ‘home growing’ health practitioners of the future and reducing out-migration.

These networking events are part of a larger initiative that ICCER and ACSRC are developing that will include all of the northern Alberta PSIs. The networking events are meant to provide the groundwork for the development of a larger grant application process to the Community Initiatives Program through the Alberta government and potentially to the Federal governments rural and northern communities initiative grant.

Due to recent tragedy in the Slave Lake area, this networking event has been postponed until further notice.


Outreach

7. Building Mental Health Crisis Response Capacity in Rural Alberta*

Representatives of the Canadian Mental Health Association (CMHA) for East Central Alberta along with ACSRC and researchers from the University of Alberta and representatives from the hospitals and health service units from the 14 counties that compose District 5 (Edmonton East) came together in the Fall 2010 for a one-day event to discuss needs and gaps in Crisis Response for the East Central area. The primary purpose of the event was to scope, assess and begin the design of a rural Albertan Mental Health Crisis Response program that links university-based researchers, the CMHA, “first response” care givers such as paramedics, police, fire-fighters and hospital/health care providers and administrators.

Recent tragedy within the CMHA office in Camrose has resulted in the further development of this project to be postponed for the immediate future.

Collaborators:

Canadian Mental Health Association – Alberta East Central Region

Drs. Rebecca Purc-Stephenson and Timothy W. Parker – University of Alberta – Augustana Campus
8. Rural Alberta Deliberates on Climate Change*

Stemming from “Alberta Acts on Climate Change” was the realization that while the spirit behind this province wide videoconference was admirable, the event sparked greater discussion than action. In response, this grant will support the first of several events that will link extant activities exploring deliberative democracy and climate change with the activities of the Faculty of Social Work at the University of Calgary, the Climate Change Initiative of Pembina Institute, Alberta Acts on Climate Change and the ACSRC.

After teleconference discussion amongst partners in Fall 2010 and Winter 2011 the "project development" phase of this project was completed and reporting was filed with the ARDN. The project will be revisited later in 2011 to explore hosting an event in Fall 2011.

Collaborators:

Dr. Glynnis Hood – University of Alberta – Augustana Campus

Dr. Mishka Lysak – University of Calgary

Drs. John Parkins & David Kahane – University of Alberta

Greg Powell, E.I.T. – Pembina Institute
9. Pathways to Sustainability (P2S) Conference

Pathways began as a community sustainability conference in Cochrane, Alberta in May of 2009. P2S 2009 explored the five phases of the Alberta Urban Municipalities Association (AUMA) sustainable community planning. Participants attended from across Alberta to gain insight and knowledge on how to create municipal sustainability plans (MSPs) for their communities.

Stemming from P2S 2009, Pathways 2011 sought to move forward from planning to community-based action. With the involvement of the Alberta Rural Development Network and Growing Food Security in Alberta, Pathways 2011 encompasses a dialogue about the components of resilient communities: FOOD, FUEL, and FINANCE!

Pathways 2011 was hosted at Red Deer College from February 23rd - 25th in partnership with ReThink Red Deer, City of Red Deer, and Sustainability Resources Ltd and was considered a great success by presenters and attendees alike. Almost 200 people attended, despite the frigid temperatures.

The ACSRC Director sat on the conference steering committee and funding sub-committee.
Knowledge synthesis, translation and exchange

10. SSHRC Environmental Outreach Conference Grant

The Social Science and Humanities Research Council (SSHRC) has extended all projects in the Public Outreach Grants: Canadian Environmental Issues program category for one year. With approximately $65,000 left in remaining funds, the TTNS Organizing Committee has drafted a follow-up strategy to utilize the remaining project funds. This includes hosting a follow-up event in Toronto in February 2012 and hiring University of Alberta (U of A) graduate and Augustana undergraduate students to further explore the implementation of Integrated Sustainability plans in Rural Canada.
11. BRAED Symposium – March 17, 2011 in Killam (Contract)

This one-day event sought to engage the region’s community, youth and business leaders to help establish concrete action steps for Battle River Alliance for Economic Development (BRAED) to implement in the immediate future. The ACSRC was contracted by BRAED to provide event facilitation, implementation, and evaluation. A final report was submitted in late March 2011.

BRAED was established in 2002 and is composed of 37 member communities and 2 affiliate communities. There are 67 000 people involved with BRAED. The focus is on regional development, promotion, service delivery, and on maintaining excellence in government. BRAED is also involved with defense industry procurement and agricultural tourism. The organization is partnered with the Eastern Regional Corridor Project coordinators, and includes business leaders, community leaders and youth leaders. BRAED created this event to ensure the communities and businesses located in the Battle River Region remain vibrant and have the capacity to be resilient through economic change.
12. What makes rural Alberta communities successful - Water Management (ARDN Project Grant awarded June 2011)

Alberta is in a unique position amongst the WPPs due to its western boundary of the continental divide (the Rocky Mountains) – a characteristic that distinguishes both its water supply and use. The vast majority of surface drainage in the province is from west to east (rather than to the south) with most of the provinces water supply located in the northern regions of the provinces (and draining north-east), while significant agricultural and population growth exist in the south (where approximately 20% of the surface water supply can be found) where water flows toward southern Saskatchewan. Over 80% of this water supply is derived from the Southern East slopes – in turn, 90% of rural Albertans derive their drinking water from the resulting groundwater network. Precipitation falling east of the continental divide provides the source waters for much of the province’s population.

As a result of this combination of climate variability, supply variability, anticipated increases in domestic, agricultural and industrial demand, it is increasingly important and relevant to communities across Canada (but perhaps particularly in Alberta) to increase their knowledge about the effects, costs and scope of different programs, policies, interventions and strategies that have been undertaken to manage water supply and demand. This project, therefore, seeks to identify, synthesize and categorize the multiple strategies and initiatives that have been undertaken within the province to reconcile the pressures of economic and population growth with issues of water supply and policy. It will do so through a combination of conventional academic methods (scoping review) combined with a more innovative approach to knowledge sharing and problem solving – crowdsourcing. The project will conclude with a workshop to assess, validate, edit and contribute to the results of both the crowdsourcing and scoping review phases.

Collaborator: Sustainability Resources Ltd.

This event brought together representatives from all 11 of the Watershed Planning and Advisory Councils from across Alberta, along with key researchers from the University of Alberta, University of Calgary and the University of Lethbridge to discuss and develop the role and needs for social science in watershed management. Specifically, it sought to better develop collaborative relationships between the large universities in the province and the analytic needs of the WPACs. In doing so, it has raised awareness of both the benefits and opportunities that social science research (such as policy analysis, rural and environmental sociology, adaptive and integrative watershed research, law and economics, to name only a few) can bring to this increasingly critical area of natural resource management, but also improve and foster the linkages and opportunities both between universities and WPACS, as well as between the WPACS themselves.

Collaborators:

Dr. John Parkins – University of Alberta
Lisa Fox – Sustainability Resources Ltd.
Watershed Planning and Advisory Councils from across Alberta
Dr. Hallström is a collaborator and knowledge user on a Watershed Management and Health CIHR Knowledge Transfer application from the University of Northern British Columbia.

In the last two decades, ecosystem approaches to health (also known as ecohealth) have emerged in response to complex health issues that challenge public policy to address impacts on health while also fostering ecosystem sustainability. Prior work on this topic with a network of researchers and decision-makers/knowledge users has created a ‘knowledge push’ in the form of Canada’s research leadership in ecohealth and a corresponding ‘knowledge pull’ arising from the need for public health policy to address complex issues that span health, ecosystems and equity considerations. By building on established networks of researchers and knowledge-users, this project aims to synthesize knowledge across three domains of ecohealth knowledge of particular relevance to the Canadian context: (a) ecohealth and contaminants, (b) ecohealth and watersheds, and (c) ecohealth and infectious disease. The resulting synthesis of existing knowledge will help the team develop a tool-kit of resources, case studies and guidelines to encourage decision-makers to integrate health, ecosystems, and equity. (Parkes et al, 2011)
15. Rural Aging Event June 13, 2011

This event, hosted by the Alberta Centre for Sustainable Rural Communities on June 13, 2011 hoped to establish partnerships amongst researchers and community organizations interested in ideas surrounding rural aging. Including scholars from Universities in Australia, the UK and the University of Alberta, along with community members representing organizations such as Alberta Health Services, the team discussed opportunities, gaps and barriers surrounding aging in rural locations.
16. Public Presentations and Workshops

- Improving social and environmental determinants of health through integrated water governance: Meetings, Planning and Dissemination Grant (Canadian Institutes of Health Research) hosted by M. Parkes, UNBC. Prince George, BC. June 1-3, 2011.
- Setting Research Priorities and Agendas for Alberta’s WPACS. Red Deer, May 5, 2011 ARDN Networking Grant
- “Sustainable Relationships for Sustainable Communities: Challenges and Possibilities for Community-University Partnerships in Knowledge Mobilization” presented at Creating Rural Connections, ARDN. Edmonton April 12-14, 2011 w/ K. Mundel (Presentation)
- “Top 20 research questions on Pharmaceuticals and Personal Care Products in Water” Niagara on the Lake, April 9-12, 2011 (Participant and facilitator)
- Pathways to Sustainability (Attendee and Organizing Committee Members) Red Deer College, Red Deer, AB. February 2010.
- “The Alberta Centre for Sustainable Rural Communities” presented to the Rotary Club, Camrose AB. Sept 21, 2010.
- “The Alberta Centre for Sustainable Rural Communities” presented to the Rotary Club, Camrose AB. Sept 28, 2010.
17. Events

- 1st Annual Rural Research Workshop. Ottawa, ONT. May 3-5, 2011
- Research Priorities for Alberta WPACS Event – May 5, 2011
- Workshop host (w/ S. Woodhead Lyons) “Continuing Care Needs in the Fort McMurray Area,” May 2011. (ARDN Networking Grant)
- Workshop host (w/ S. Woodhead Lyons) “Continuing Care Needs in the Grand Prairie Area” Grand Prairie, May 2011. (ARDN Networking Grant)
**ACSR**

**Operations**

**Staff**

**Director** - Lars K Hallström, PhD

Dr. Hallström is an Associate Professor at the University of Alberta (U of A) and the inaugural Director of the Alberta Centre for Sustainable Rural Communities. He is committed to overseeing the ACSRC’s efforts to advance the U of A’s rural-focused research and to forging practical connections to rural communities.

His research has been diverse and includes issues relating to small-scale forestry and woodlots, eco-health, water policy and the comparative politics of environmental movements. He holds a MA & PhD from Purdue University and a BA from the University of Calgary.

**Administration**

Devin Keay, BMgt. – Executive Assistant  
Shay Barker, BA. - Conference Assistant  
Alicja Gados, BA, MSc. – Master’s Assistantship  
Cassie O’Connor – Research Assistant

**Training**

The ACSRC has received funding to support the following student positions:

- 15 undergraduate students (12 via the Rural Capacity Intern Program, 2 via the TTNS project and 1 (part-time via the SSHRC Workshop Grant))
- 1 graduate level student (via TTNS)

**Funding**

The ACSRC receives funding from:

- The University of Alberta – Augustana Faculty
- The University of Alberta – Faculty of Agricultural, Life and Environmental Sciences
- The Province of Alberta – Agriculture and Rural Development
- The Alberta Rural Development Network
- The Social Sciences and Humanities Council of Canada
Executive Council
Dr. Roger Epp (2008 - 11)
Dean, Augustana Campus

Dr. John Kennelly (2009 - )
Dean, Faculty of Agricultural, Life & Environmental Sciences

Dr. Glen Hvenegaard (2008 - 11)
Professor, Geography and Environmental Studies, Augustana Campus

Dr. Norah Keating (2009 - )
Professor, Family Gerontology, Faculty of Agricultural, Life & Environmental Sciences

Dr. Karsten Mündel (2009 - )
Director, Learning and Beyond, Augustana Campus

Dr. John Parkins (2009 - )
Associate Professor, Rural Sociology, Faculty of Agricultural, Life & Environmental Sciences
### Appendix A

#### ACSRC Individual Collaborators

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Organization</th>
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<tbody>
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<td>Dr. Mary Beckie</td>
<td>Assistant Professor, Faculty of Extension</td>
<td>University of Alberta</td>
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<tr>
<td>Ray Bollman</td>
<td></td>
<td>Statistics Canada</td>
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<td>Dr. Yolande Chan</td>
<td>Professor of Management and Director, The Monieson Centre</td>
<td>Queen’s University, School of Business</td>
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<tr>
<td>Dr. Albert Cook</td>
<td>Associate Dean/Research, Faculty of Extension</td>
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<td>Clement Cote</td>
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<td>Agriculture Canada</td>
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<td>Dr. Debra Davidson</td>
<td>Director, Environmental Research &amp; Studies Centre</td>
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<td>Holly Dolan</td>
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<td>Dr. David Douglas</td>
<td>Professor Emeritus</td>
<td>University of Guelph</td>
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<td>Dr. Wendy Duggleby</td>
<td>Professor &amp; Nursing Research Chair in Aging and Quality of Life, Faculty of Nursing</td>
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<td>Dr. David J Kahane</td>
<td>Professor, Political Science</td>
<td>University of Alberta</td>
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<tr>
<td>Dr. Norah Keating</td>
<td>Professor, Family Gerontology</td>
<td>University of Alberta</td>
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<tr>
<td>Name</td>
<td>Title</td>
<td>Institution</td>
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<tr>
<td>Cheryl King</td>
<td>Program Developer, School of Health, Wellness &amp; Career Studies</td>
<td>Grande Prairie Regional College</td>
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<tr>
<td>Dr. Naomi Krogman</td>
<td>Associate Professor, Rural Economy</td>
<td>University of Alberta</td>
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<td>Dr. Mishka Lysack</td>
<td>Assistant Professor</td>
<td>University of Calgary</td>
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<tr>
<td>Rene Michalak</td>
<td>Coordinator</td>
<td>Rethink Red Deer</td>
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<tr>
<td>Dr. Karsten Mündel</td>
<td>Director, Learning &amp; Beyond</td>
<td>University of Alberta – Augustana Campus</td>
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<tr>
<td>Dr. Hans-Dittmar Mündel</td>
<td>Associate Director, Chester Ronning Centre for Religion and Public Life</td>
<td>University of Alberta – Augustana Campus</td>
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<tr>
<td>Dr. Timothy Parker</td>
<td>Professor, Psychology</td>
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<tr>
<td>Dr. Margot Parkes</td>
<td>Assistant Professor of Health Sciences and Canada Research Chair in Health, Ecosystems and Society</td>
<td>University of Northern British Columbia</td>
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<td>Dr. John Parkins</td>
<td>Associate Professor, Rural Economy</td>
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<td>Greg Powell</td>
<td>Researcher and Technical Analyst</td>
<td>Pembina Institute</td>
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<td>Dr. Rebecca Purc-Stephenson</td>
<td>Assistant Professor, Psychology</td>
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<td>Ben Thibault</td>
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<td>Candice Tremblay</td>
<td>Sustainability Coordinator</td>
<td>University of Alberta – Augustana Campus</td>
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<tr>
<td>Colleen Vennard</td>
<td>Executive Director, Alberta East Central Region</td>
<td>Canadian Mental Health Association</td>
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<tr>
<td>Rhiannon Wegenast</td>
<td>Facilitator, Alberta East Central Region</td>
<td>Canadian Mental Health Association</td>
</tr>
<tr>
<td>Sandra Woodhead Lyons</td>
<td>Executive Director</td>
<td>Institute for Continuing Care Education and Research (ICCER)</td>
</tr>
</tbody>
</table>
Appendix B -

ACSRC Organizational Collaborators
Alberta Rural Development Network (ARDN)
Alberta Urban Municipalities Association (AUMA)
Athabasca Watershed Council
Battle River Alliance for Economic Development (BRAED)
Battle River Watershed Alliance (BRWA)
Beaver Hills Initiative (BHI)
Beaver River Watershed Alliance (BRWA)
Boomtown Trail
Bow River Basin Council (BRBC)
City of Camrose
Community Futures
Government of Alberta – Agriculture and Rural Development
Government of Alberta- Tourism, Parks and Recreation
Grand Prairie Regional College
Institute for Continuing Care Education and Research (ICCER)
Keyano College
Learning and Beyond Office (LaB)
Lesser Slave Watershed Council (LSWC)
Milk River Watershed Council Canada (MRWCC)
NorQuest College
Northern Lakes College
North Saskatchewan Watershed Alliance (NSWA)
Oldman Watershed Council (OWC)
Peace River Watershed
The Pembina Institute
Red Deer River Watershed Alliance (RDRWA)
Return to Rural
South East Alberta Watershed Alliance (SEAWA)
Sturgeon County
Town of Hobbema
Town of Smoky Lake
Town of Sundre
University of Alberta
University of Alberta – Augustana Campus
University of Calgary
University of Lethbridge
Village of Edgerton
Village of Forestburg
Village of Hay Lakes