


**Analysis of Surplus 2018-19**  
 (\$ thousands)

<b>Annual operating surplus</b>	<b>123,288</b>
Less (add back):	
Employee future benefits	19,992
Ancillary Services deficit	(9,972)
Pending capital improvements funded from operations	30,093
Pending research expenses funded from operations	<u>7,301</u>
 Adjusted operating surplus	 75,874
Less:	
Increase in carryforward balances	27,319
Investment income - mainly unbudgeted realized capital gains*	<u>19,900</u>
 <b>Adjusted operating surplus</b>	 <b>28,655</b>

\*gains realized as a result of rebalancing the portfolio due to implementation of new investment mandates